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TO: Honorable Mayor, City Council President, and members of the City Council

FROM: Amanda Noble

DATE: December 20, 2018

SUBJECT: Audit: Renew Atlanta and TSPLOST—Review of Expenditures

The purpose of this memo is to communicate the results of our audit of the Renew Atlanta Bond and TSPLOST expenditures, pursuant to City Council's request in resolution 18-R-3297. Our objectives were to answer the following questions:

- What Renew Atlanta & TSPLOST projects have been completed or are currently in progress and how much has been spent on them, including projects paid for with the Renew Atlanta bond premium?
- What are the total expenditures to date and remaining balances in the Renew Atlanta bond, TSPLOST, and Renew Atlanta bond premium funds?
- Do project lists and expenditures match across Renew Atlanta/TSPLOST internal documentation, Oracle, and the public website?
- How do current project lists differ from the legislated project lists in resolutions 15-R-3527 and 16-R-3712?
- Do projects not on the legislated lists, including projects paid from the Renew Atlanta bond premium, qualify for bond and/or TSPLOST funding?

We used several sources of data to complete our work. The Renew Atlanta/TSPLOST scheduler provided us with a report listing completed and currently active Renew Atlanta and TSPLOST projects with their statuses. We downloaded records from Oracle, the city's financial system of record, and used Renew Atlanta/TSPLOST's internal financial

documentation. Both Oracle and the internal financial activity summaries show amounts spent and encumbered on each project. An encumbrance represents a commitment to pay a contractor for work on a project once that work has been performed.

This is our fifth report on Renew Atlanta. The first report, released June 2016, focused on contract terms. Contracts provide the framework for holding contractors accountable for performance and cost. The second report, released July 2016, assessed the design of internal controls in the Renew Atlanta program against 17 control principles described in *Standards for Internal Control in the Federal Government*. The third report, released November 2017, assessed the city's management of roadway resurfacing contracts and the contractors' compliance with contract terms. The fourth report, released September 2018, assessed fire station renovation projects, including controls over payments to architectural and engineering consultants and reasons why renovations were delayed and overbudget. We have procured a firm to perform a closeout construction audit of the Martin Luther King, Jr. Recreation and Aquatic Center, which is under way. We are also procuring a firm to perform a closeout construction audit of the Northside Pedestrian Bridge.

Background

The city identified a more than \$1 billion backlog of transportation and facility projects as of January 2015. To begin to address this backlog, the city held a vote to authorize bonds to fund about a quarter of the work. Citizens voted in favor of the \$250 million Renew Atlanta Infrastructure Bond on March 17, 2015. Transportation projects, including bridge and sidewalk repair and reconstruction, account for \$186.5 million (75%) of the \$250 million. Facility projects, such as renovation and repair of municipal facilities and recreation centers, account for \$63.5 million (25%) of bond funds. The city supplemented the \$250 million with state grants and other funding sources to partially address the remaining backlog.

The projects are split into citywide projects and local projects for council districts. Citywide projects total nearly \$182.4 million (73%); local projects account for the remaining \$67.6 million (27%), with approximately \$5.6 million allocated to each council district. Renew Atlanta broke ground on its first project in late July 2015.

The city sold the Renew Atlanta bonds at a premium, earning an additional \$36.5 million beyond the \$250 million face value. This bond premium, like the rest of the bond proceeds, was split into two components—\$27.2 million for horizontal projects and \$9.3 million for vertical projects. City Council allocated \$500,000 of the bond premium to the City Auditor's Office to fund resolution 15-R-3343, which requires the city auditor to establish a capital project and construction audit function to monitor the Renew Atlanta Infrastructure Bond program over its five-year lifespan with the aim of identifying cost savings, compliance and performance risks, and opportunities for improvement.

To fund additional transportation infrastructure projects, the city held a vote to authorize a transportation special purpose local option sales and use tax (TSPLOST) of 0.4 percent. Citizens voted in favor of this sales tax in November 2016, and collection began in April 2017. The sales tax will continue for five years or until \$380 million is collected.

Summary

Through July 31, 2018, the city had spent or committed 65% of the Renew Atlanta bond proceeds, including the premium, and had spent or committed 9% of possible TSPLOST funds. All but two of 506 Renew Atlanta projects identified in city systems have started, although 16 projects are on-hold and we cannot confirm the status of 17 of the projects. Just over half of the projects were under construction or in the close out process. Of 24 active TSPLOST projects, 15 were in construction procurement. In addition to these 24 projects, TSPLOST funds were also used to purchase land adjacent to Piedmont Park. The portion of the bond premium earmarked for horizontal projects has supplemented funding on three projects: the Northside Drive pedestrian bridge, public improvements around the High Performance Computing Center at Georgia Tech and the NCR Corporation World Headquarters, and the construction of a parking deck at Grant Park. The portion of the bond premium allocated for vertical projects funded a portion of the purchase of City Plaza and the remainder was spent in more than 350 payments to 72 different vendors for a variety of purposes. While the current project lists differ from the initial proposed lists, the projects and spending appear to be consistent with requirements laid out in the bond issue and in legislation.

Of the \$250 million bond proceeds, soft costs were 24% of construction cost and design costs were 21% of construction costs through July 31, 2018. These ratios are high compared to program goals but should decrease as the program finishes. Also, to the extent that the bond funding leveraged outside funding for construction, the ratios could be overstated.

Plurality of Renew Atlanta Projects in Close Out; Most TSPLOST Projects Are in Construction Procurement Phase as of July 31, 2018

Renew Atlanta and TSPLOST projects proceed through various phases:

- Activation - the project is defined and set-up in the city's systems,
- Design - the city procures a firm to perform architectural and engineering work for projects requiring design, usually by negotiating a task order under one of the existing citywide contracts,
- Construction - After the design is completed, the city can procure a contractor to construct the project, either through the bid process or through another method, such as negotiation of a task order under an existing citywide contract,
- Close out - Once construction is substantially complete, the project manager validates that all contractual obligations have been performed and documented, the city makes final payment to the contractor, and any leftover money budgeted for the project is released.

Fifty-four percent of Renew Atlanta projects were under construction or closing out. As of July 31, 2018, there were 506 projects under Renew Atlanta (see Exhibit 1). According to a report from Renew Atlanta/TSPLOST's scheduler, 173 projects were in close out, with another 102 under construction. Ninety-five projects were in design. We were unable to determine the status of 17 projects that were not on the report we received from Renew Atlanta's scheduler. Exhibits 11 and 12 at the end of the report provide complete lists of citywide and local Renew Atlanta projects and their statuses.

Exhibit 1: Count of Renew Atlanta Projects by Category and Project Status as of July 31, 2018

Category	Not Started	Activation	Design Procurement	Design	Construction Procurement	Construction Under Contract	Construction	Close Out	Closed	On Hold	Unknown	Total
Traffic Signals	1	0	0	35	5	0	8	4	2	0	1	56
Roadway Resurfacing	0	0	0	1	19	10	31	30	1	12	3	107
Complete Streets	1	0	0	11	0	0	4	1	0	0	0	17
Bridges	0	0	0	2	0	0	4	0	0	0	1	7
School Zone Beacons	0	0	0	0	0	0	0	45	0	0	0	45
Traffic Communication Corridors	0	0	2	16	4	0	6	0	0	0	0	28
ADA/Sidewalks	0	0	0	1	1	0	0	0	0	0	0	2
Citywide Horizontal	2	0	2	66	29	10	53	80	3	12	5	262
Horizontal District 1	0	0	0	2	0	0	6	2	0	2	1	13
Horizontal District 2	0	2	0	3	2	0	2	0	0	0	0	9
Horizontal District 3	0	0	0	1	0	8	1	0	0	0	0	10
Horizontal District 4	0	0	0	0	0	3	3	0	0	0	0	6
Horizontal District 5	0	1	0	3	2	0	1	1	0	0	0	8
Horizontal District 6	0	2	0	1	1	2	1	0	0	0	0	7
Horizontal District 7	0	1	0	0	0	1	0	0	0	0	3	5
Horizontal District 8	0	0	0	1	0	0	4	2	0	0	0	7
Horizontal District 9	0	1	0	6	0	0	0	0	0	0	0	7
Horizontal District 10	0	0	0	0	0	0	1	27	0	1	2	31
Horizontal District 11	0	0	0	0	0	0	4	25	1	1	0	31
Horizontal District 12	0	0	0	0	0	0	12	4	0	0	0	16
Local Horizontal	0	7	0	17	5	14	35	61	1	4	6	150
Total Horizontal	2	7	2	83	34	24	88	141	4	16	10*	411
Public Arts	0	0	0	0	4	0	4	20	0	0	4	32
MLK Natatorium	0	0	0	0	0	0	0	1	0	0	0	1
General Buildings	0	0	0	1	2	0	3	4	0	0	1	11

Category	Not Started	Activation	Design Procurement	Design	Construction Procurement	Construction Under Contract	Construction	Close Out	Closed	On Hold	Unknown	Total
Public Safety	0	0	0	0	2	0	0	2	0	0	0	4
Citywide Vertical	0	0	0	1	8	0	7	27	0	0	5	48
Vertical District 1	0	0	0	0	3	0	1	0	0	0	0	4
Vertical District 2	0	0	0	0	3	0	1	0	0	0	0	4
Vertical District 3	0	0	0	1	1	0	1	0	0	0	0	3
Vertical District 4	0	0	0	2	2	0	0	1	0	0	0	5
Vertical District 5	0	0	0	0	2	0	0	1	0	0	0	3
Vertical District 6	0	0	0	2	3	0	0	0	0	0	0	5
Vertical District 7	0	0	0	1	1	0	0	0	0	0	1	3
Vertical District 8	0	0	1	0	1	0	0	2	0	0	0	4
Vertical District 9	0	0	1	2	1	0	1	0	0	0	0	5
Vertical District 10	0	0	1	0	0	0	2	0	0	0	0	3
Vertical District 11	0	0	1	2	1	0	0	1	0	0	0	5
Vertical District 12	0	0	1	1	0	0	1	0	0	0	1	4
Local Vertical	0	0	5	11	17**	0	7	5	0	0	2	47
Total Vertical	0	0	5	12	25	0	14	32	0	0	7	95
Total Renew Atlanta	2	7	7	95	59	24	102	173	4	16	17	506

Notes: *Wieuca/Phipps Roundabout is listed under Citywide Traffic Signals and Horizontal CD7, and is funded by both

**Goldsboro Park is listed under Vertical CD2 and Vertical CD6

Source: Report from Renew Atlanta/TSPLOST scheduler, Renew Atlanta/TSPLOST Financial Activity Summaries, and Oracle

Sixty-three percent of TSPLOST Projects were in the construction procurement phase. As of July 31, 2018, there were 24 active TSPLOST projects (see Exhibit 2). Besides these projects, the city has spent \$15 million (from the Atlanta BeltLine and Partnership and Matching Fund programs) to partially fund the purchase of land adjacent to Piedmont Park. According to a report from Renew Atlanta/TSPLOST’s scheduler, the majority—15 out of 24—of the active TSPLOST projects were in the process of construction procurement. No TSPLOST projects were closed, but one was in close out—phase one of the Proctor Creek Greenway project. Exhibit 10 provides a complete list of TSPLOST projects and their statuses.

Exhibit 2: Count of TSPLOST Projects by Category and Project Status as of July 31, 2018

Category	Design Procurement	Design	Construction Procurement	Construction	Close Out	Closed	Total
Complete Streets	1	1	0	0	0	0	2
Multi-Use Trail	0	0	0	0	1	0	1
Sidewalks and Streetscapes	0	0	1	1	0	0	2
Streets: Capacity Improvements	0	2	0	0	0	0	2
Partnership and Matching Fund	0	2	0	0	0	0	2
Signal Coordination	0	1	14	0	0	0	15
Total TSPLOST	1	6	15	1	1	0	24*

Note: *In addition to these 24 projects, TSPLOST money was also used in the purchase of land adjacent to Piedmont Park

Source: Report from Renew Atlanta/TSPLOST scheduler, Renew Atlanta/TSPLOST Financial Activity Summaries, and Oracle

Renew Atlanta bond premium funds supplemented other projects. The portion of the bond premium earmarked for horizontal projects has been spent on three projects (see Exhibit 3). In July 2016, City Council approved a contract to design and build a pedestrian bridge over Northside Drive for \$12,890,254, of which \$6,890,254 was allocated from the bond premium. In March 2018, council approved additional funding for that project, including more funding from the bond premium. In October 2016, council approved \$3 million to construct public improvements around the High Performance Computing Center at Georgia Tech and the NCR Corporation World Headquarters in Midtown, of which \$750,000 came from the bond premium. Finally, in October 2017, City Council transferred \$1.3 million from the bond premium to partially fund the construction of a parking deck at Grant Park (the total funding was \$48 million). As of July 31, 2018, the horizontal bond premium had \$9,568,514 in unencumbered funds remaining.

The portion of the bond premium allocated for vertical projects was used differently (see Exhibit 3). In November 2015, council approved an expenditure of \$15 million to purchase the City Plaza building across the street from City Hall. The sale occurred in December 2015. In June 2016, council transferred \$5 million of that expense to the bond premium. The remainder of the vertical bond premium was spent in 364 payments (and ten remaining encumbrances) to 72 different vendors for a variety of purposes. The largest single payments made to each of ten different vendors, totaling nearly \$1.8 million of the roughly \$4 million spent, are shown in Exhibit 4 as examples. The vertical bond premium had \$850 in unencumbered funds remaining.

Exhibit 3: Renew Atlanta Bond Premium as of July 31, 2018

Horizontal Projects	Spent/Transferred	Encumbered
Grant Park Parking Deck	\$1,300,000	---
Northside Drive Pedestrian Bridge	\$13,365,664	\$1,856,860
HPCC/NCR Public Improvements	\$750,000	---
City Auditor's Office	\$99,055	---
Vertical Projects	Spent	Encumbered
City Plaza Transaction	\$5,000,000	
364 Payments & 10 Commitments to 72 Vendors	\$4,049,508	\$100,352
City Auditor's Office	\$29,917	\$50,000
Remaining Funds		
Horizontal		\$9,568,514
Vertical		\$850
City Auditor's Office		\$321,029

Source: Oracle, 16-O-1255, 16-R-3951, 16-R-4510, 17-O-1148, 18-R-3283

Exhibit 4: Examples of Vertical Bond Premium Expenditures

Supplier Name	Amount	Item Description from Oracle
Thyssen Krupp Elevator Co	\$437,331.80	FC-5597-Citywide Elevator Service; Per Resolution # 17-R-3311
Roof Management, Inc.	\$345,060.50	C-989 Roof Replacement @ 72 Marietta Street w/Roof Management, Inc.
Convergint Technologies LLC	\$224,114.98	FC-8772 CCTV; Resolution 17-R-3310 Security Command Center provide Winsted Consol furniture
Bryson Constructors Inc	\$202,636.77	Bryson Constructors, Inc., Under Contract FC-7350, Renovations to Fire Station NO. 7 for Additional Work Completed at Fire Station #7
Rubio & Son Interior Inc	\$192,104.53	Build-out for the Office of Contract Compliance (CHT, 5F) FC-9323-K, Rubio and Son Interiors
Ars Mechanical, LLC	\$149,998.58	FC 6088 Citywide HVAC
USA Bluebook	\$90,664.14	FC-8393 HD Supply Wholesale Supplies Renovation of the 3rd Fl. east side Mens/Womens and Handicap restrooms
Atlanta Services Group JV III	\$77,791.50	FC-7383-B Task Order 034 Department of Finance; Office of Revenue
Teknion LLC	\$53,348.54	Citywide Contract 6952-PL, Systems Furniture - Provide Workstations, Private Offices, and misc. storage
CDW Government Inc	\$6,200.00	Citywide Contract 9148-PL-A2 - CDW Government - Cisco Catalyst 3850-48P-S switch - 48 port

Source: Oracle PnG

Changes to Legislated Project Lists Appear to Be Consistent with Requirements

The City Council approved a proposed list of projects in May 2015 to be completed under the Renew Atlanta bond program. Of the 228 projects listed that were to be paid for with citywide money, 205 were still on the Renew Atlanta project list at the end of July 2018, while 23 were not (see Exhibit 5). Exhibit 9 lists all 228 citywide projects from the 2015 resolution and their statuses.

Renew Atlanta's current list also contains additional projects not on the 2015 list. These changes appear to be consistent with the requirements of both the bond issue and of the council legislation. The Official Statement that accompanied the bond issue states:

“...the City is permitted to authorize the expenditure of...the proceeds of the Series 2015 Bonds...for purposes of a nature substantially similar to the purpose stated...”

The project list in the resolution states:

“This list represents projects that are proposed for implementation as part of the Renew Atlanta Bond Program. Implementation of any and/or all projects is dependent on actual costs incurred during design and construction activities.”

Exhibit 5: Count of Renew Atlanta Citywide Projects from Resolution 15-R-3527

Category from Resolution	Resolution Projects	Resolution Projects in Current List
Bridges	6	5
Complete Streets	15	14
Roadway Resurfacing	84	79
Americans with Disabilities Act Compliance*	1	1
School Zone Beacons	41	33
Traffic Communications Corridors	23	23
Traffic Signal Improvements	54	46
Public Facilities*	4	4
Total	228	205

Source: Resolution 15-R-3527, report from Renew Atlanta/TSPLOST, Renew Atlanta Financial Activity Summaries, and Oracle

*Categories of projects, not individual projects

City Council also approved, in July 2016, a list of projects to be paid for with the proceeds of the TSPLOST. That resolution stated:

“Whereas, the City has developed a list of transportation purposes to be funded by the proceeds of the TSPLOST; and whereas, the city has the ability to change the projects as deemed necessary,”

indicating that for TSPLOST as well, there is flexibility to substitute similar projects for those on the council-approved list.

Sixty-Five Percent of Renew Atlanta Funds and Nine Percent of Possible TSPLOST Funds Had Been Spent or Encumbered

As of July 31, 2018, over \$103 million of Renew Atlanta bond funds had been spent and over \$55 million encumbered. Nearly \$29 million of TSPLOST funds had been spent, with an additional \$4.7 million encumbered. These amounts, with the \$26.9 million spent or committed from the bond premium, represent roughly 65% of the Renew Atlanta bond funds and about 9% of the possible TSPLOST funding over the life of the tax.

In our earlier audit, *Renew Atlanta Roadway Resurfacing*, we found inconsistencies between Renew Atlanta program records and information recorded in Oracle. We recommended the Renew Atlanta project controls and finance teams regularly reconcile Oracle budgets and encumbrances, Project Control Board documents, and internal financial documentation.

The recommendation from our earlier audit has been implemented. We compared Oracle records with the internal financial documents and found that they mostly reconciled. Almost all discrepancies resulted from pending encumbrances that Renew Atlanta/TSPLOST had

earmarked in its financial records but were still working through the legislative or procurement processes and were therefore not yet reflected in Oracle. Very few resulted from data entry or other errors. Remaining discrepancies resulted from transactions that cleared in the days just before or after we downloaded Oracle records.

Renew Atlanta expenditures, encumbrances, and remaining funds. Renew Atlanta funds were collected from the sale of bonds in 2015. The \$250 million face value of the bonds is allocated in Oracle across various categories of citywide transportation and facility projects, as well as the local transportation and facility allocations for each of the 12 council districts. As of July 31, 2018, over \$103.6 million had been spent with over an additional \$55.2 million encumbered (see Exhibit 6).

Money was allocated for salaries, program management, and other soft costs in both the TSPLOST and Renew Atlanta programs. Soft costs include, but are not limited to:

- salaries and other personnel costs of city employees on the Renew Atlanta/TSPLOST team,
- the program management team (PMT) contract,
- staff augmentation from citywide A&E contracts used before the PMT contract was finalized,
- equipment such as phones, computers, vehicles, and copiers,
- travel and training reimbursements,
- public notices, signs, and website hosting,
- Orion and eBuilder software packages, and
- hazardous material assessments performed before building renovations.

In addition to the Horizontal and Vertical Program Soft Costs allocations shown in Exhibit 6, program management and soft costs, including salaries, were also paid out of each of the citywide categories. No salaries or other program management costs were paid out of the local allocations for each district, with the exception of about \$200 from the district 2 allocation. Note that the amounts shown here represent only the \$250 million face value of the bonds. Any additional funding that Renew Atlanta was able to obtain (e.g., GDOT grants, impact fees, streetcar funding, etc.) is not included in the amounts shown. Additionally, some project-specific costs may have been captured under program management or project allocations such as “Citywide Signal System Upgrades & Studies” or “Citywide Complete Streets.” For example, some hazardous material testing for fire station renovations were paid for from the vertical soft costs allocation.

Exhibits 11 and 12 at the end of the report provide complete lists of Renew Atlanta projects and amounts spent and encumbered for citywide projects and for local projects. In these project lists, some lines have no amounts shown spent or encumbered—these did not appear to have spending associated with them in Renew Atlanta’s internal financial documentation or Oracle. Furthermore, some projects were grouped in Oracle and the internal documentation (e.g., GDOT Group A is a group of roadway resurfacing projects)—in these cases, project status is shown for each individual project but the total amounts spent and encumbered are shown in aggregate for the group of projects.

Exhibit 6: Amounts Spent, Encumbered, and Remaining in Renew Atlanta Categories as of July 31, 2018

Category	Funding	Spent	Remaining Encumbered	Remaining Unencumbered
Horizontal Program Soft Costs	\$9,150,225	\$6,435,665	\$749,377	\$1,965,183
Traffic Signals (includes School Beacons)	\$18,043,904	\$8,661,183	\$2,708,046	\$6,674,675
Resurfacing	\$35,488,478	\$16,142,484	\$18,860,033	\$485,961
Complete Streets	\$26,155,716	\$8,230,406	\$5,359,703	\$12,565,607
Bridges	\$20,517,534	\$7,405,208	\$7,711,198	\$5,401,128
Traffic Communications Corridors	\$17,754,952	\$6,410,093	\$5,024,391	\$6,320,469
ADA Sidewalks	\$9,779,947	\$3,564,261	\$2,113,620	\$4,102,066
Total Horizontal Citywide	\$136,890,757	\$57,411,750	\$42,526,368	\$36,952,639
District 1 Transportation	\$4,130,218	\$1,178,422	\$159,152	\$2,792,644
District 2 Transportation	\$4,130,218	\$272,279	\$1,038,472	\$2,819,468
District 3 Transportation	\$4,130,218	\$211,034	\$1,370,264	\$2,548,920
District 4 Transportation	\$4,130,218	\$344,881	\$423,065	\$3,362,273
District 5 Transportation	\$4,130,218	\$159,250	\$184,618	\$3,786,350
District 6 Transportation	\$4,130,218	\$79,645	\$856,156	\$3,194,417
District 7 Transportation	\$4,130,218	\$20,762	\$575,548	\$3,533,908
District 8 Transportation	\$4,130,218	\$637,423	\$888,409	\$2,604,386
District 9 Transportation	\$4,130,218	\$488,828	\$149,504	\$3,491,886
District 10 Transportation	\$4,130,218	\$2,900,808	\$712,955	\$516,455
District 11 Transportation	\$4,130,218	\$2,040,898	\$880,716	\$1,208,603
District 12 Transportation	\$4,130,218	\$2,170,519	\$851,014	\$1,108,685
Total Horizontal Local	\$49,562,616	\$10,504,749	\$8,089,872	\$30,967,995
Total Horizontal	\$186,453,373	\$67,916,499	\$50,616,239	\$67,920,634
Vertical Program Soft Costs	\$3,189,111	\$1,856,260	\$265,783	\$1,067,068
Public Safety VIC	\$1,865,468	\$1,703,737	\$53,553	\$108,178
Public Art Program	\$12,549,254	\$3,662,075	\$1,682,715	\$7,204,464
General Buildings	\$10,942,795	\$8,446,719	\$411,949	\$2,084,127
MLK Natatorium	\$17,000,000	\$17,000,000	\$0	\$0
Total Vertical Citywide	\$45,546,627	\$32,668,790	\$2,414,000	\$10,463,837
District 1 Vertical	\$1,500,000	\$410,489	\$68,435	\$1,021,076
District 2 Vertical	\$1,500,000	\$169,166	\$198,255	\$1,132,579
District 3 Vertical	\$1,500,000	\$137,497	\$553,123	\$809,380
District 4 Vertical	\$1,500,000	\$236,959	\$224,689	\$1,038,353
District 5 Vertical	\$1,500,000	\$741,787	\$14,607	\$743,605
District 6 Vertical	\$1,500,000	\$117,901	\$108,402	\$1,273,697
District 7 Vertical	\$1,500,000	\$176,702	\$62,417	\$1,260,881
District 8 Vertical	\$1,500,000	\$409,609	\$15,789	\$1,074,602
District 9 Vertical	\$1,500,000	\$334,237	\$135,829	\$1,029,934
District 10 Vertical	\$1,500,000	\$178,070	\$180,939	\$1,140,991
District 11 Vertical	\$1,500,000	\$64,029	\$113,444	\$1,322,527
District 12 Vertical	\$1,500,000	\$90,700	\$570,502	\$838,798
Total Vertical Local	\$18,000,000	\$3,067,146	\$2,246,432	\$12,686,422
Total Vertical	\$63,546,627	\$35,735,936	\$4,660,432	\$23,150,259
Total Renew Atlanta	\$250,000,000	\$103,652,436	\$55,276,671	\$91,070,893

Source: Report from Renew Atlanta/TSPLOST scheduler, Renew Atlanta Financial Activity Summaries, and Oracle

According to accounting from Renew Atlanta’s internal financial documents, two-thirds of the money spent and encumbered as of July 31, 2018, was for construction, with 14% for design and 16% for program management, salaries, and other soft costs (see Exhibit 7). Recalculating as a percentage of the amount spent on construction, this means that design costs were 21% and soft costs were 24% of construction costs program-wide. These numbers appear to be high

relative to guidelines set forth in Renew Atlanta’s program management plan—the plan establishes a goal that design costs not exceed 15% of the cost of construction and a target for non-project specific soft costs of 5% of the total \$250 million, with additional project-specific soft costs up to 10% of the cost of construction. However, these ratios may decrease over the remaining lifetime of the Renew Atlanta program since design precedes construction. Additionally, this analysis does not include any partnership funding beyond the \$250 million face value of the bonds. For this reason, these percentages are not based on a complete total of construction spending.

Exhibit 7: Renew Atlanta Expenditures and Encumbrances by Type

Category	Design	ROW/Utilities	Construction	PM/Salaries
Percent of Total	14%	3%	67%	16%
Percent of Construction	21%	4%	100%	24%

Source: Renew Atlanta Financial Activity Summaries

TSPLOST expenditures, encumbrances, and remaining funds. TSPLOST funds have been collected on an ongoing basis since April 2017, and the tax will continue for five years of collections or until net proceeds of \$380 million are collected. City Council’s approved project list from July 2016 allocated this possible \$380 million across 10 categories of projects, with 5% earmarked for program management and soft costs (see Exhibit 8). Of the TSPLOST funds collected, 1% goes to the state of Georgia to defray the costs of administration associated with the collection of the tax. As of July 31, 2018, just over \$33.6 million of TSPLOST funding had been spent or encumbered on the 24 projects and land purchase described above (see Exhibit 8). The purchase of land adjacent to Piedmont Park was paid for from both the Partnership and Matching Funding and the Atlanta BeltLine categories. In addition to the TSPLOST Program Management/Soft Costs category shown in the table, additional program management costs specific to Signal Coordination and Complete Streets projects were paid from those categories. For a complete list of TSPLOST projects and amounts spent and encumbered on them, please see Exhibit 10 at the end of the report.

In our audit, *Renew Atlanta Fires Station Renovations*, we found that controls intended to track and limit design costs were not functioning and recommended project managers use the estimated cost of construction for only the work covered by the design as a benchmark when negotiating task orders. Management partially agreed with the recommendation, noting that compensation rates in the existing Architectural and Engineering Services contract may be higher than industry standards. Our audit, *Renew Atlanta Bond Program—Contract Language*, flagged risks in using existing city contracts.

Exhibit 8: Amounts Spent, Encumbered, and Remaining in TSPLOST Categories as of July 31, 2018

Category	Legislated if Maximum Collected	Spent	Remaining Encumbered	Remaining if Maximum Collected
Atlanta BeltLine	\$65,900,000	\$5,000,000	\$0	\$60,900,000
Complete Streets	\$75,398,139	\$153,384	\$712,578	\$74,532,177
Multi-Use Trails	\$18,475,152	\$3,166,077	\$433,923	\$14,875,152
Sidewalks and Streetscapes	\$69,611,838	\$7,224,205	\$1,397,094	\$60,990,539
Neighborhood Greenways	\$4,107,013	\$0	\$0	\$4,107,013
Street, Capacity, and Vehicular Improvements	\$37,797,500	\$0	\$0	\$37,797,500
Signal Coordination	\$40,000,000	\$339,152	\$521,937	\$39,138,911
Project Scoping and Engineering Studies	\$4,000,000	\$0	\$0	\$4,000,000
Relay Bike Share	\$3,000,000	\$0	\$0	\$3,000,000
Partnership and Matching Funding	\$40,000,000	\$10,050,000	\$300,000	\$29,650,000
TSPLOST Program Management/Soft Costs	\$17,914,482	\$2,962,450	\$1,378,966	\$13,573,066
Total	\$376,204,124	\$28,895,268	\$4,744,499	\$342,564,357

Source: Resolution 16-R-3712, report from Renew Atlanta/TSPLOST scheduler, TSPLOST Financial Activity Summaries, and Oracle

Methodology

We conducted this audit in accordance with generally accepted government auditing standards. We reviewed Renew Atlanta and TSPLOST expenditures from the start of the program through July 31, 2018. Our audit methods included:

- Reviewing the official statement relating to the Renew Atlanta bond issuance and Renew Atlanta and TSPLOST authorizing legislation
- Reviewing a report from Renew Atlanta/TSPLOST’s scheduler, project lists from the Renew Atlanta/TSPLOST website, Oracle (the city’s financial system of record), and Renew Atlanta/TSPLOST’s internal financial activity summaries
- Reconciling data from Oracle to Renew Atlanta/TSPLOST’s internal financial activity summaries

Generally accepted government auditing standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives. We believe that the evidence obtained provides a reasonable basis for our findings and conclusions based on our audit objectives.

If you have questions you may contact Stephanie Jackson at sjackson@atlantaga.gov, or you may reach me at anoble@atlantaga.gov. We provided a draft for management’s review and incorporated their feedback in finalizing the report. We appreciate staff’s courtesy and cooperation throughout the audit.

Exhibit 9: List of Legislated Renew Atlanta Projects

Project	Status as of July 31, 2018
Category 1—Bridges	
Bankhead Avenue	Not in Current Project List
Childress Drive	Construction
Courtland Street	Construction
Martin L. King, Jr. Drive	Construction
Nelson Street - pedestrian	Unknown
Powers Ferry Road	Construction
Category 2—Complete Streets	
Cascade Road/Avenue	Design
DeKalb Ave	Design
East Paces Ferry Road	Construction
Fairburn Road	Design
Forsyth Street	Not Started
Howell Mill Road	Design
J E Boone Boulevard	Construction
JE Lowery Boulevard	Design
ML King, Jr Drive	Construction
Monroe Drive	Design
Monroe Drive/Boulevard	Design
Peachtree Street/Road	Not in Current Project List
Piedmont Ave	Design
R.D Abernathy Drive	Design
University Ave	Design
Category 3—Roadway Resurfacing	
10th Street	Close Out
14th Street, phase 1	On Hold
14th Street, phase 2	Construction Under Contract
14th Street, phase 3	On Hold
Avon Avenue	Close Out
Baker/Highland Connector	Construction Procurement
Barnett Street	Construction
Beecher Street	Construction
Berne Street	Close Out
Beverly Road	Not in Current Project List
Bohler Road	Close Out
Cheshire Bridge Road	Not in Current Project List
Cleveland Avenue	Close Out
College Avenue	Construction Under Contract
Collier Road	Construction
Decatur Street	On Hold
Defoors Ferry	On Hold
DeKalb Avenue	Design
Dill Avenue	Close Out
East Andrews Drive	Close Out
East Cleveland Avenue	Construction Under Contract
East Morningside Drive	Unknown
East Roxboro Road	Close Out
Ellsworth Industrial Boulevard	Construction
Empire Boulevard	Construction
Empire Way	Construction (in District 12 Horizontal)
Fair Street	Construction
Forrest Park Road	Construction Procurement
Fort Street	Close Out
Greenbriar Parkway	Unknown

Project	Status as of July 31, 2018
Hapeville Road	Close Out
Harbin Road	Construction
Hightower Road	Close Out
Hills Avenue	Construction
Hills Place	Construction Under Contract
Hollow Tree Lane	Construction (in District 12 Horizontal)
Huber Street	Construction Under Contract
Huff Road	Construction
Jefferson Street	Close Out
John Portman Boulevard (Harris Street)	Closed
Johnson Road, phase 1	Construction Procurement
Johnsnson Road, phase 2	Construction Procurement
Lake Avenue	Close Out
Lakewood Avenue	Not in Current Project List
Lakewood Way	Not in Current Project List
Langston Avenue	Close Out
Lawton Street	Construction
Lenox Road	Construction Procurement
Lenox Road	Construction Procurement
Lindbergh Way, phase 1	On Hold
Lindbergh Way, phase 2	On Hold
Linden Avenue	On Hold
Loridans Drive	Construction
Macon Drive	Close Out
Marietta Street	Construction
Mayson Street	Construction
Montgomery Ferry Drive, phase 1	Construction Procurement
Montgomery Ferry Drive, phase 2	Construction Under Contract
Morris Street	On Hold
Murphy Avenue	Close Out
North Angier Avenue	On Hold
North Avenue	Construction
North Camp Creek Pkwy	Construction
Northwest Drive	On Hold
Oakdale Road	Construction Procurement
Oakland Drive	Not in Current Project List
Old Chattahoochee Avenue, phase 1	Construction Under Contract
Old Chattahoochee Avenue, phase 2	Only One Project in Current Project List
Old Gordon Road	On Hold
Old Hapeville Road	Close Out
Old Ivy Road	Construction Under Contract
Peachtree Dunwoody Road	Close Out
Polo Drive	Construction Under Contract
Ruby Harper Boulevard	Construction
Southside Industrial Court	Construction
Southside Industrial Parkway	Construction
Southside Industrial Way	Construction
Stone Hogan Connector	Construction
Sydney Street	On Hold
West Wieuca Road, phase 1	Construction Procurement
West Wieuca Road, phase 2	Construction Procurement
West Wieuca Road, phase 3	Construction Procurement
Wieuca Road	Construction Procurement
Wilson Road	Construction Under Contract

Project	Status as of July 31, 2018
Category 4—Americans with Disabilities Act Compliance	
ADA Ramp & Sidewalk Replacement Program*	Multiple Projects
Category 5—Traffic Signals, Beacons and Communication Corridors	
<i>School Beacons</i>	
Bethune Elementary School	Not in Current Project List
Bolton Elementary School	Close Out
Brown Middle School	Not in Current Project List
Bunche Middle School	Close Out
Continental Colony Elementary School	Close Out
Coretta Scott King Middle School	Close Out
F. L. Stanton Elementary School	Close Out
Fickett Elementary School	Close Out
Forest Hills Academy	Close Out
Garden Hills Elementary School	Close Out
Henry W. Grady High School	Close Out
Heritage Academy	Close Out
Humphries Elementary	Close Out
Hutchinson Elementary	Close Out
Inman Middle School	Close Out
Jackson Elementary School	Close Out
Jackson High School	Close Out
Jones Elementary School	Not in Current Project List
Kimberly Elementary School	Close Out
Kipp Atlanta Collegiate	Not in Current Project List
Lin Elementary School	Close Out
Long Middle School	Close Out
Miles Elementary School	Close Out
Neighborhood Charter School	Close Out
Oglethorpe Elementary School New Name: North Metro	Not in Current Project List
Parkside Elementary School	Not in Current Project List
Perkerson Elementary School	Close Out
Rivers Elementary School	Close Out
Scott Elementary School	Close Out
Smith Elementary School	Close Out
Smith Intermediate School	Close Out
South Atlanta Computer Animation & Design School	Close Out
Springdale Park Elementary School	Close Out
Sutton Middle School	Close Out
Sylvan Hills Middle School	Close Out
Toomer Elementary School	Close Out
Towns Elementary School	Close Out
University Community School	Not in Current Project List
Washington Banking, Finance, & Investments School	Close Out (as Washington High School)
West End Academy (11, 12) School	Not in Current Project List
Whitefoord Elementary School	Close Out
<i>Traffic Communications Corridors</i>	
10th Street	Close Out
14th street	Design Procurement
Atlanta Avenue	Design
Campbellton Road	Design
Cascade Road	Design
Claire Drive	Design
Cleveland Avenue	Close Out
DeKalb Ave/Decatur Street	Construction Procurement
Glenwood Road	Design

Project	Status as of July 31, 2018
Greenbriar Parkway	Unknown
Hosea Williams Drive	Design
Joseph E. Boone	Construction
Joseph E. Lowery	Design
M. L. King Jr Dr.	Construction
Marietta Boulevard	Construction
McDaniel Street	Design
Monroe/Boulevard	Construction Procurement
North Avenue	Construction
Peachtree Street	Design
Piedmont Ave	Design
R.D. Abernathy/Georgia Ave	Design
Sylvan Road	Design
West Marietta St	Construction
Traffic Signal Improvements	
14th Street@ Howell Mill Road	Design
Alston Drive @ Candler Road	Design
Avon Avenue @ Westmont Road & Orlando Street	Design
Barnett Street @ Saint Charles Place	Construction Procurement
Campbellton Road @ Dodson Drive	Close Out
Campbellton Road @Greenbriar Parkway & Mount Gilead Road	Close Out
Campbellton Road @Oakland Avenue	Close Out
Chattahoochee Avenue@ Ellsworth Industrial Boulevard	Construction
Chattahoochee Avenue @ Hills Avenue	Construction
College Avenue @ Rockyford Road	Construction Procurement
Constitution Road @ Forrest Park Road	Closed
DeKalb Avenue	Design (as Dekalb Ave Reversible Lane System)
DeKalb Avenue@ Rockyford Road & DeKalb Place	Construction Procurement
Habersham Road@ West Wesley Road	Design
Hamilton E. Holmes Drive @ Burton Road	Design
Hollywood Road@ Johnson Road	Design
Howell Mill Road @ Collier Road	Design
Howell Mill Road@ Huff Road	Design
Howell Mill Road @ Peachtree Battle Avenue	Design
Howell Mill Road @ Moores Mill Road	Design
Jonesboro Road @ Claire Drive & Sawtell Avenue	Design
Lakewood Avenue @ Claire Drive	Design
Lakewood Avenue@ Fleet Street & Georgia 166 Ramps	Design
Lakewood Avenue @ Macon Drive & Lakewood Way	Design
Lakewood Avenue @ Sylvan Road	Design
Lee Street @ White Oak Avenue	Design
Luckie Street @ Pine Street	Design
Macon Drive@ Old Hapeville Road & Bromack Drive	Construction
Marietta Boulevard @ Chattahoochee Avenue	Construction
Marietta Road @ Perry Boulevard & Johnson Road	Design
Marietta Street@ Andrew Young International Boulevard	Design
Marietta Street@ Foundry Street	Design
Martin L King, Jr. Drive @ 1-285 N/B Ramp	Not in Current Project List
Martin L King, Jr. Drive @ Peachtree Street	Not in Current Project List
Martin L King, Jr. Drive @ Pryor Street	Not in Current Project List
McDaniel Street @ Peters Street	Not in Current Project List
Memorial Drive@ Maynard Terrace & Wyman Street	Design
Monroe Drive@ Amsterdam Avenue	Design
Monroe Drive@ Armour Drive	Design

Project	Status as of July 31, 2018
Monroe Drive@ Buford Highway N/B Ramps	Design
Monroe Drive@ Park Drive	Construction Procurement
Moores Mill Road@ W. Wesley Road	Design
Moreland Avenue@ Eastland Road & Sunshine Plaza Driveway	Not in Current Project List
Moreland Avenue@ McDonough Boulevard	Not in Current Project List
Mt. Paran Road @ Randall Mill & Conway Drive	Construction
Mt. Paran Road @ Northside Drive	Design
Northside Drive @ Moores Mill Road	Design
Oakdale Road @ Fairview Road	Design
Parkway Drive @ Linden Avenue	Design
Peachtree Street@ Garnett Street	Not in Current Project List
Pryor Road @ Claire Drive & Pryor Circle	Design
Pryor Road @ Fair Drive	Design
Pryor Street@ Underground Atlanta Crosswalk	Not in Current Project List
Sylvan Road@ Deckner Avenue & Brewer Boulevard	Design
Category 6—Public Facilities	
M.L. King Natatorium	Close Out
Public Art Program*	Multiple Projects
Public Facility Improvements*	Multiple Projects
Public Safety Video Integration Center*	Multiple Projects

Note: *Categories of projects, not individual projects

Source: Resolution 15-R-3527, report from Renew Atlanta/TSPLOST, Renew Atlanta Financial Activity Summaries, and Oracle

Exhibit 10: Completed and Currently Active TSPLOST Projects as of July 31, 2018

Project Name	Project Status	Legislated?	\$ Spent	Remaining \$ Encumbered
Complete Streets				
Campbellton Rd Smart Transit Corridor	Design Procurement	✓	\$124,381	\$135,995
North Ave	Design	✓	\$0	\$515,561
Complete Streets Program Management			\$29,003	\$61,022
Multi-Use Trails				
Proctor Creek Greenway - Phase 1	Close Out	✓	\$3,166,077	\$433,923
Sidewalks and Streetscapes				
Atlanta Memorial Park Area Pedestrian Access and Safety Improvements	Construction	✓	\$591,794	\$1,397,094
Martin Luther King Jr. Dr	Construction Procurement	✓	\$6,632,411	\$0
Streets: Capacity Improvements				
Phipps Blvd/Wieuca Rd Roundabout	Design	✓	\$0	\$0
Piedmont Rd Capacity Improvement	Design	✓	\$0	\$0
Signal Coordination				
Piedmont Ave TCC Extension	Construction Procurement	*	\$0	\$15,262
Courtland Ave TCC	Construction Procurement	*	\$0	\$0
Juniper St Signal Upgrades	Construction Procurement	*	\$0	\$0
Linden Ave TCC	Construction Procurement	*	\$0	\$0
Piedmont Ave Midtown TCC	Construction Procurement	*	\$0	\$0
Pine St TCC	Construction Procurement	*	\$0	\$0
Ponce De Leon Ave TCC	Construction Procurement	*	\$0	\$0
14th St Signal Upgrades	Construction Procurement	*	\$0	\$0
Spring St Signal Upgrades	Construction Procurement	*	\$0	\$0
Ted Turner Dr Signal Upgrades	Construction Procurement	*	\$0	\$0
W Peachtree St TCC	Construction Procurement	*	\$0	\$0
Downtown Special Events ITS	Design	*	\$338,126	\$302,113
North Ave Midtown TCC	Construction Procurement	*	\$0	\$0
10th St TCC (East)	Construction Procurement	*	\$0	\$0
Marietta St and Northside Dr Signal upgrade	Construction Procurement	*	\$0	\$0
Signal Coordination Program Traffic Signal Support			\$0	\$204,562
Signal Coordination Program Management			\$1,026	\$0
Partnership and Matching Fund				
Smart Cities Traffic Congestion Mitigation Program (GT MOU)	Design	*	\$50,000	\$300,000
10th Street Multimodal Bridge	Design	*	\$0	\$0
Piedmont Park		*	\$10,000,000	\$0
Atlanta BeltLine				
ABI Piedmont Park Purchase		**	\$5,000,000	\$0
TSPLOST Soft Costs				
Program Soft Costs			\$2,120,500	\$708,168
Project Soft Costs			\$334,994	\$670,798
Salaries			\$506,957	\$0

Notes: *Signal Coordination and Partnership and Matching Fund did not have individual projects listed in the legislated project list

**Atlanta BeltLine had right-of-way acquisition listed in the legislated project list

Source: Resolution 16-R-3712, report from Renew Atlanta/TSPLOST scheduler, TSPLOST Financial Activity Summaries, and Oracle

Exhibit 11: Completed and Currently Active Citywide Renew Atlanta Projects as of July 31, 2018

Project Name	Project Status	Legislated?	\$ Spent	Remaining \$ Encumbered
Traffic Signals				
14th St @ Howell Mill	Design	✓		
Alston Dr @ Candler Rd	Design	✓		
Avon Ave @ Westmont Rd & Orlando St	Design	✓		
Barnett St @ Saint Charles Place	Construction Procurement	✓		
Campbellton Rd @ Dodson Dr	Close Out	✓	\$114,415	\$721
Campbellton Rd @ Greenbrier Parkway & Mount Gilead Rd	Close Out	✓	\$99,661	\$12,529
Campbellton Rd @ Oakland Ave	Close Out	✓	\$53,501	\$9,829
Chattahoochee Ave @ Ellsworth Industrial Boulevard	Construction	✓	\$0	\$186,721
Chattahoochee Ave @ Hills Ave	Construction	✓	\$0	\$121,794
College Ave @ Rockyford Rd	Construction Procurement	✓		
Constitution Rd @ Forrest Park Rd	Closed	✓		
DeKalb Ave Reversible Lane System	Construction Procurement	✓	\$994	\$23,830
DeKalb Ave @ Rockyford Rd & DeKalb Place	Construction Procurement	✓	\$0	\$0
Howell Mill Rd @ Collier Rd	Design	✓		
Howell Mill Rd @ Huff Rd	Design	✓		
Howell Mill Rd @ Moores Mill Rd Intersection Improvements	Design	✓	\$123,625	\$93,684
Jonesboro Rd @ Claire Dr & Sawtell Ave	Design	✓	\$13,202	\$11,308
Lakewood Ave @ Claire Dr	Design	✓	\$13,912	\$10,928
Lakewood Ave @ Fleet St & Georgia 166 Ramps	Design	✓		
Lakewood Ave @ Sylvan Rd	Design	✓	\$13,084	\$11,343
Macon Dr @ Old Hapeville Rd & Bromack Dr	Construction	✓	\$0	\$0
Marietta Boulevard @ Chattahoochee Ave	Construction	✓	\$20,981	\$165,314
Monroe Dr @ Amsterdam Ave	Design	✓	\$0	\$10,635
Monroe Dr @ Armour Dr	Design	✓	\$14,539	\$13,932
Monroe Dr @ Buford Highway N/B Ramps	Design	✓	\$0	\$10,635
Monroe Dr @ Park Dr	Construction Procurement	✓	\$0	\$10,635
Moores Mill Rd @ W. Wesley Rd Intersection Improvements	Design	✓	\$141,800	\$100,644
Mt. Paran Rd @ Randall Mill & Conway Dr Intersection Improvements	Construction	✓	\$112,835	\$74,803
Mt. Paran Rd @ Northside Parkway Intersection Improvements	Design	✓	\$93,983	\$66,047
Parkway Dr @ Linden Ave	Design	✓		
Pryor Rd @ Claire Dr & Pryor Circle	Design	✓	\$14,321	\$9,559
Sylvan Rd @ Deckner Ave & Brewer Boulevard	Design	✓	\$30,191	\$10,559
Marietta Boulevard @ Coronet Way	Closed		\$10,410	\$0
Campbellton Rd @ Venetian / Kenilworth	Close Out			
Campbellton Rd @ Stanton	Design			
10th St. Pedestrian Safety	Construction		\$89,198	\$227,401
Piedmont Ave. Pedestrian Safety	Design		\$19,260	\$27,531
North Highland Ave. Pedestrian Safety	Design		\$13,232	\$13,025
License Plate Readers—Safety Comm (Reallocation Ord. 16-O-1255)	Construction		\$2,102,148	\$169,724
Piedmont Ave @ Decatur St	Construction		\$0	\$51,514
AIM Fiber Communication Projects	Not Started		\$0	\$129,646
Wieuca Phipps Rndbt	Unknown		\$16,425	\$23,375

Project Name	Project Status	Legislated?	\$ Spent	Remaining \$ Encumbered
Combo 4 Signals			\$169,233	\$296,407
Habersham Rd @ West Wesley Rd	Design	✓		Combo 4 Signals
Hamilton E. Holmes Dr @ Burton Rd	Design	✓		Combo 4 Signals
Hollywood Rd @ Johnson Rd	Design	✓		Combo 4 Signals
Howell Mill Rd @ Peachtree Battle Ave	Design	✓		Combo 4 Signals
Lakewood Ave @ Macon Dr & Lakewood Way	Design	✓		Combo 4 Signals
Lee St. @ White Oak Avenue	Design	✓		Combo 4 Signals
Luckie St @ Pine St	Design	✓		Combo 4 Signals
Marietta Rd @ Perry Boulevard & Johnson Rd	Design	✓		Combo 4 Signals
Marietta St @ Andrew Young International Boulevard	Design	✓		Combo 4 Signals
Marietta St @ Foundry St (Park Ave)	Design	✓		Combo 4 Signals
Memorial Dr @ Maynard Terrace & Wyman St	Design	✓		Combo 4 Signals
Northside Dr @ Moores Mill Rd	Design	✓		Combo 4 Signals
Oakdale Rd @ Fairview Rd	Design	✓		Combo 4 Signals
Pryor Rd @ Fair Dr	Design	✓		Combo 4 Signals
Citywide Signal System Upgrades & Studies			\$3,633,789	\$540,133
Traffic Signals Program Management			\$1,528,673	\$273,841
Traffic Signals Salaries			\$217,769	\$0
Roadway Resurfacing				
10th St	Close Out	✓	\$37,803	\$0
14th St, Phase 1	On Hold	✓	\$57,170	\$21,379
14th St, Phase 3	On Hold	✓	\$0	\$0
Avon Ave	Close Out	✓	\$328,674	\$43,555
Baker/Highland Connector	Construction Procurement	✓	\$140,569	\$0
Beecher St	Construction	✓	\$25,051	\$15,818
Berne St	Close Out	✓	\$283,123	\$0
Bohler Rd	Close Out	✓	\$0	\$0
Cleveland Ave	Close Out	✓	\$333,901	\$0
Decatur St	On Hold	✓		
Defoors Ferry	On Hold	✓	\$24,650	\$20,775
DeKalb Ave	Design	✓	\$20,242	\$1,622
Dill Ave	Close Out	✓	\$345,903	\$0
East Andrews Dr	Close Out	✓	\$155,937	\$18,973
East Roxboro Rd	Close Out	✓	\$0	\$0
Forrest Park Rd	Construction Procurement	✓		
Fort St	Close Out	✓	\$14,984	\$57,957
Hapeville Rd	Close Out	✓	\$220,606	\$402
Hightower Rd	Close Out	✓	\$219,775	\$0
Jefferson St, Phase 1	Close Out	✓	\$113,146	\$7,367
John Portman Boulevard (Harris St)	Closed	✓	\$223,000	\$0
Johnson Rd, Phase 1	Construction Procurement	✓	\$16,793	\$4,798
Johnson Rd, Phase 2	Construction Procurement	✓	\$3,030	\$10
Lake Ave	Close Out	✓	\$226,405	\$0
Langston Ave	Close Out	✓	\$295,846	\$0
Lawton St	Construction	✓	\$35,459	\$5,587

Project Name	Project Status	Legislated?	\$ Spent	Remaining \$ Encumbered
Lenox Rd, Phase 1	Construction Procurement	✓	\$37,913	\$10,169
Lenox Rd, Phase 2	Construction Procurement	✓	\$27,637	\$11,091
Lindbergh Way, Phase 1	On Hold	✓		
Lindbergh Way, Phase 2	On Hold	✓		
Linden Ave	On Hold	✓		
Macon Dr	Close Out	✓	\$369,231	\$0
Marietta St	Construction	✓	\$103,806	\$2,698
Montgomery Ferry Dr, Phase 1	Construction Procurement	✓	\$13,520	\$1
Montgomery Ferry Dr, Phase 2	Construction Under Contract	✓	\$17,120	\$18
Morris St	On Hold	✓		
Murphy Ave	Close Out	✓	\$383,943	\$0
North Angier Ave	On Hold	✓		
North Ave	Construction	✓	\$0	\$149,326
Northwest Dr	On Hold	✓		
Oakdale Rd	Construction Procurement	✓		
Old Gordon Rd	On Hold	✓		
Old Hapeville Rd	Close Out	✓	\$83,307	\$68,468
Old Ivy Rd	Construction Under Contract	✓	\$27,780	\$5,757
W. Paces Ferry Rd - I-75 To City Limits	Close Out		\$389,970	\$50,399
Peachtree Dunwoody Rd	Close Out	✓	\$416,948	\$2,145
Sydney St	On Hold	✓		
West Wieuca Rd, Phase 1	Construction Procurement	✓		
West Wieuca Rd, Phase 2	Construction Procurement	✓		
West Wieuca Rd, Phase 3	Construction Procurement	✓		
Wieuca Rd	Construction Procurement	✓	\$29,514	\$30,307
Jefferson St, Phase 2	Close Out		\$140,007	\$0
Spring St, Phase 1	Construction Procurement			
Peachtree Rd	Construction Procurement			
Buckhead Loop (Lenox Rd)	Construction Procurement			
Lakewood Freeway (Arthur B. Langford Jr. Parkway)	Construction Procurement			
8th St, Phase 2	Construction Procurement			
Williams St	Construction Procurement			
Spring St, Phase 2	Construction Procurement			
Browntown Rd	Construction		\$247,022	\$243,766
Greenbriar Parkway	Unknown	✓	\$301,741	\$84,821
East Morningside Drive	Unknown	✓	\$58,923	\$135,108
Joseph E. Lowery	Unknown		\$0	\$0
CW Group 1			\$2,846,374	\$2,153,626
Barnett St	Construction	✓		CW Group 1
Empire Boulevard	Construction	✓		CW Group 1
Harbin Rd	Construction	✓		CW Group 1
Loridans Dr	Construction	✓		CW Group 1
Mayson St	Construction	✓		CW Group 1
North Camp Creek Pkwy	Construction	✓		CW Group 1

Project Name	Project Status	Legislated?	\$ Spent	Remaining \$ Encumbered
CW Group 2			\$2,328,894	\$6,671,106
Huber St	Construction Under Contract	✓		CW Group 2
Old Chattahoochee Ave	Construction Under Contract	✓		CW Group 2
Hills Place	Construction Under Contract	✓		CW Group 2
CW Group 3			\$0	\$1,048,338
14th St, Phase 2	Construction Under Contract	✓		CW Group 3
College Ave	Construction Under Contract	✓		CW Group 3
East Cleveland Ave	Construction Under Contract	✓		CW Group 3
Fair St / ASM Blvd.	Construction	✓		CW Group 3
Polo Dr	Construction Under Contract	✓		CW Group 3
Ruby Harper Boulevard	Construction	✓		CW Group 3
Southside Industrial Court	Construction	✓		CW Group 3
Southside Industrial Parkway	Construction	✓		CW Group 3
Southside Industrial Way	Construction	✓		CW Group 3
Wilson Rd	Construction Under Contract	✓		CW Group 3
R.D. Abernathy Blvd	Construction			CW Group 3
GDOT A			\$833,842	\$6,362,986
Collier Rd	Construction	✓		GDOT A
Ellsworth Industrial Boulevard	Construction	✓		GDOT A
Hills Ave	Construction	✓		GDOT A
Huff Rd	Construction	✓		GDOT A
Stone Hogan Connector	Construction	✓		GDOT A
Fair Dr	Construction			GDOT A
Metropolitan Pkwy	Construction			GDOT A
Northside Pkwy - Phase 1	Construction			GDOT A
Northside Pkwy - Phase 2	Construction			GDOT A
Bolton Rd	Construction			GDOT A
Collier Drive	Construction			GDOT A
Fairburn Rd - Phase 1	Construction			GDOT A
Fairburn Rd - Phase 2	Construction			GDOT A
Campbellton Rd	Construction			GDOT A
Streetcar Route Resurfacing			\$1,667,886	\$1,149,097
Jackson St	Close Out			Streetcar Route Resurfacing
Auburn Ave	Close Out			Streetcar Route Resurfacing
Peachtree St	Close Out			Streetcar Route Resurfacing
Ellis St	Close Out			Streetcar Route Resurfacing
Carnegie Way	Close Out			Streetcar Route Resurfacing
Andrew Young International Blvd	Close Out			Streetcar Route Resurfacing
Centennial Olympic Park Dr	Close Out			Streetcar Route Resurfacing
Luckie St	Close Out			Streetcar Route Resurfacing
Park Pl	Close Out			Streetcar Route Resurfacing
Edgewood Ave	Close Out			Streetcar Route Resurfacing
Roadway Resurfacing Program Management			\$2,442,401	\$482,566
Citywide Roadway Resurfacing Salaries			\$252,637	\$0

Project Name	Project Status	Legislated?	\$ Spent	Remaining \$ Encumbered
Complete Streets				
Cascade Rd. Phase I Streetscape Project	Design	✓	\$1,591,826	\$786,644
Dekalb Ave Complete Street Project	Design	✓	\$274,837	\$474,056
East Paces Ferry Rd Complete Street Project	Construction	✓	\$741,653	\$258,347
Fairburn Rd Complete Street Project	Design	✓	\$397,041	\$166,195
Forsyth St Complete Street Project	Not Started	✓	\$0	\$0
Howell Mill Rd Complete Street Project	Design	✓	\$326,609	\$334,606
J E Boone Boulevard Complete Street Project	Construction	✓	\$340,591	\$763,609
J E Lowery Boulevard Complete Street Project	Design	✓	\$161,120	\$354,501
Martin Luther King Jr. Dr - Two-Way Conversion	Construction	✓	\$0	\$0
Monroe Dr Complete Street Project	Design	✓	\$140,359	\$154,366
Monroe Dr / Boulevard Complete Street Project	Design	✓	\$143,309	\$152,942
Piedmont Ave Complete Street Project - Work by CID	Design	✓	\$0	\$0
RD Abernathy Dr Complete Street Project - Work by CID	Design	✓	\$93,212	\$1,406,788
University Ave Complete Street Project	Design	✓	\$0	\$0
Lynhurst Drive Complete Street Project	Close Out		\$1,000,000	\$0
Cascade Ave. Phase II Streetscape Project	Design	✓	\$0	\$0
Martin Luther King Jr. Dr Complete Street Project	Construction	✓		
Citywide Complete Streets			\$494,487	\$10,513
Complete Streets Program Management			\$2,211,334	\$497,135
Citywide Complete Streets Salaries			\$314,029	\$0
Bridges				
Childress Dr	Construction	✓	\$299,244	\$2,328,087
Courtland St	Construction	✓	\$3,263,067	\$19,650
Martin Luther King Jr. Dr	Construction	✓	\$0	\$0
Powers Ferry Rd	Construction	✓	\$374,062	\$2,390,481
Central Ave	Design		\$548,293	\$1,241,388
West Lake Ave Bridge Replacement	Design		\$0	\$1,181,585
Nelson Street Ped.	Unknown	✓	\$43,136	\$23,082
Bridges General			\$2,187	\$100,888
Bridges Program Management			\$2,489,749	\$524,738
Citywide Bridges Salaries			\$286,769	\$0
School Zone Beacons				
School Zone Beacons Equipment			\$347,440	\$0
School Zone Beacons Footings			\$26,690	\$0
School Zone Beacons Group 1			\$92,785	\$0
School Zone Beacons Group 2			\$95,534	\$0
Bolton Elementary School	Close Out	✓		School Zone Beacons
Bunche Middle School	Close Out	✓		School Zone Beacons
Continental Colony Elementary School	Close Out	✓		School Zone Beacons
Coretta Scott King Middle School	Close Out	✓		School Zone Beacons
F. L. Stanton Elementary School	Close Out	✓		School Zone Beacons
Fickett Elementary School	Close Out	✓		School Zone Beacons
Forest Hills Academy	Close Out	✓		School Zone Beacons
Garden Hills Elementary School	Close Out	✓		School Zone Beacons

Project Name	Project Status	Legislated?	\$ Spent	Remaining \$ Encumbered
H. W. Grady High School	Close Out	✓		School Zone Beacons
Heritage Academy	Close Out	✓		School Zone Beacons
Humphries Elementary	Close Out	✓		School Zone Beacons
S.M. Inman Middle School	Close Out	✓		School Zone Beacons
W.T. Jackson Elementary School	Close Out	✓		School Zone Beacons
Jackson High School	Close Out	✓		School Zone Beacons
Kimberly Elementary School	Close Out	✓		School Zone Beacons
The Kindezi School	Close Out			School Zone Beacons
Lin Elementary School	Close Out	✓		School Zone Beacons
Long Middle School	Close Out	✓		School Zone Beacons
Miles Elementary School	Close Out	✓		School Zone Beacons
Morningside Elementary School	Close Out			School Zone Beacons
Neighborhood Charter School	Close Out	✓		School Zone Beacons
Perkerson Elementary School	Close Out	✓		School Zone Beacons
Rivers Elementary School	Close Out	✓		School Zone Beacons
Scott Elementary School	Close Out	✓		School Zone Beacons
Smith Elementary School	Close Out	✓		School Zone Beacons
Smith Intermediate School	Close Out	✓		School Zone Beacons
South Atlanta Computer Animation & Design School	Close Out	✓		School Zone Beacons
Springdale Park Elementary School	Close Out	✓		School Zone Beacons
Sutton Middle School	Close Out	✓		School Zone Beacons
Sylvan Hills Middle School	Close Out	✓		School Zone Beacons
Toomer Elementary School	Close Out	✓		School Zone Beacons
Towns Elementary School	Close Out	✓		School Zone Beacons
Washington High School	Close Out	✓		School Zone Beacons
Whitefoord Elementary School	Close Out	✓		School Zone Beacons
Martin Luther King Jr. Middle School	Close Out			School Zone Beacons
Hutchinson Elementary	Close Out	✓		School Zone Beacons
Kipp Ways Academy	Close Out			School Zone Beacons
Centennial Academy	Close Out			School Zone Beacons
Cleveland Elementary School	Close Out			School Zone Beacons
Drew Charter Memorial School	Close Out			School Zone Beacons
Kipp Strive Academy	Close Out			School Zone Beacons
Atlanta Classical Academy	Close Out			School Zone Beacons
Alonzo Crim High School	Close Out			School Zone Beacons
Burgess-Peterson Academy	Close Out			School Zone Beacons
Hope Hill Elementary School	Close Out			School Zone Beacons
Traffic Communication Corridors				
10th St (TCC) (West)	Design Procurement	✓	\$0	\$0
14th St (TCC)	Design Procurement	✓	\$0	\$0
Atlanta Ave (TCC)	Design	✓	\$45,875	\$21,368
Campbellton Rd Phase 2 (TCC)	Design	✓	\$616,309	\$163,588
Cascade Rd (TCC)	Design	✓	\$257,105	\$35,282
DeKalb Ave/Decatur St (TCC)	Construction Procurement	✓	\$18,385	\$650,068
Glenwood Rd (TCC)	Design	✓	\$48,424	\$52,441

Project Name	Project Status	Legislated?	\$ Spent	Remaining \$ Encumbered
Hosea Williams Dr (TCC)	Design	✓	\$57,815	\$143,915
Joseph E. Boone (TCC)	Construction	✓	\$0	\$804,797
Joseph E. Lowery (TCC)	Design	✓	\$0	\$0
Martin Luther King Jr. Dr (TCC)	Construction	✓	\$0	\$0
Marietta Boulevard (TCC)	Construction	✓	\$29,819	\$840,078
McDaniel St (TCC)	Design	✓	\$114,178	\$17,364
Monroe/Boulevard (TCC)	Construction Procurement	✓	\$168,486	\$9,364
North Ave Smart Corridor	Design	✓	\$2,749,464	\$185,001
Peachtree St (TCC)	Design	✓	\$0	\$0
Piedmont Ave (TCC)	Construction	✓	\$72,618	\$677,787
R.D. Abernathy/Georgia Ave (TCC)	Design	✓	\$103,318	\$36,266
West Marietta St (TCC)	Construction	✓	\$500	\$491,220
Howell Mill Rd (TCC)	Design		\$256,558	\$118,822
Centennial Olympic Park Dr (TCC)	Construction		\$257,084	\$471,643
Roxboro Road (TCC)	Construction Procurement		\$101,944	\$41,572
Boulevard (TCC)	Design		\$68,316	\$47,968
Monroe Dr TCC Extension Phase 1	Construction Procurement		\$0	\$0
Claire Dr (TCC)	Design	✓	Citywide Signal System Upgrades & Studies	
Cleveland Ave (TCC)	Design	✓	Citywide Signal System Upgrades & Studies	
Greenbriar Parkway (TCC)	Design	✓	Citywide Signal System Upgrades & Studies	
Sylvan Rd (TCC)	Design	✓	Citywide Signal System Upgrades & Studies	
Traffic Communication Corridors Program Management			\$1,261,007	\$215,849
Citywide Communication Corridors Salaries			\$182,887	\$0
ADA/Sidewalks				
Atlanta Memorial Park	Construction Procurement	*	\$1,764	\$1,187,872
Buckhead CID ADA Sidewalk Repairs	Design	*	\$0	\$0
ADA Sidewalks/Ramps		*	\$3,010,064	\$789,936
ADA Sidewalks/Ramps Program Management			\$501,020	\$135,812
Citywide ADA Sidewalks/Ramps Salaries			\$51,413	\$0
Horizontal Program Soft Costs				
General Administration			\$922,757	\$18,290
PM-Program Management			\$3,444,625	\$454,120
Reserve-Program Management			\$517,527	\$276,967
Program Management			\$1,550,756	\$0
Public Arts				
Andrew Young Tribute Plaza	Close Out	*	\$68,800	\$0
Isamu Noguchi Playscapes	Close Out	*	\$6,800	\$0
Evolution	Close Out	*	\$5,538	\$0
Memorial: Carpets, Panels and Books	Close Out	*	\$23,120	\$0
Ceremonial Circle	Close Out	*	\$8,175	\$0
Ex-Static	Construction Procurement	*	\$0	\$0
Carnegie Education Pavilion	Close Out	*	\$28,140	\$0
Henry Grady	Construction	*	\$0	\$32,210
Five Points Monument	Construction	*	\$0	\$24,660
John Wesley Dobbs	Close Out	*	\$9,494	\$0

Project Name	Project Status	Legislated?	\$ Spent	Remaining \$ Encumbered
Emerging	Close Out	*	\$17,732	\$0
Phoenix	Construction	*	\$23,570	\$0
Urban Path	Close Out	*	\$56,284	\$0
Legends	Close Out	*	\$0	\$0
Booker T. Washington Lifting The Veil of Ignorance	Close Out	*	\$19,603	\$0
Why X Why	Close Out	*	\$13,600	\$0
Cattail Fence	Close Out	*	\$39,850	\$0
Cometh the Sun	Close Out	*	\$99,498	\$0
Tree of Life and Kan	Close Out	*	\$8,250	\$0
New Endings	Close Out	*	\$15,177	\$0
Untitled	Close Out	*	\$4,250	\$0
Not to Scale	Close Out	*	\$14,500	\$0
Attaining Goals	Close Out	*	\$7,250	\$0
Threshold	Construction Procurement	*	\$71,991	\$800
Hard Days Shack	Close Out	*	\$2,759	\$0
Birth of Atlanta	Construction Procurement	*	\$49,234	\$84,632
Tower of Time	Construction Procurement	*	\$14,838	\$0
Additional City of Atlanta Art Program (TO # 26)	Construction	*		
Atlanta From the Ash	Unknown	*	\$4,017	\$633
Our City Enhancement	Unknown		\$2,670	\$0
Neighborhood Project	Unknown	*	\$1,204,709	\$1,489,693
Landmark Projects	Unknown	*	\$382,550	\$0
Program Management Support			\$1,070,001	\$50,088
Program Supply/Equipment			\$10,164	\$0
Miscellaneous Expense			\$85	\$0
Citywide Public Art Salaries			\$379,427	\$0
MLK Natatorium				
M.L. King, Jr. Natatorium	Close Out	✓	\$17,000,000	\$0
General Buildings				
DPW Building 1 North Avenue (Transportation Bldg)	Construction Procurement	*	\$58,968	\$16,225
DPW Building 2 North Avenue (Sanitation Bldg)	Construction Procurement	*	\$55,985	\$3,780
DPW Warehouse/Office - Transportation (Claire Dr)	Construction	*	\$746,981	\$865
DPW Service Building - Fleet Services (Claire Dr)	Construction	*	\$732,812	\$126,985
City Hall Complex Waterproofing	Close Out	*	\$1,996,768	\$2,203
DPW Sanitation Shop/Garage/Offices (Claire Dr)	Construction	*	\$698,927	\$68,018
AWDA Building	Close Out	*	\$831,522	\$6,288
72 Marietta	Close Out	*		
Pedestrian Bridge @ Municipal Court	Design	*	\$367,487	\$850
City Hall Roof Replacement	Close Out	*	\$832,608	\$12,770
2 City Plaza	Unknown	*	\$275,628	\$77
Municipal Facilities Program Management Support			\$1,609,584	\$173,889
Citywide General Building Salaries			\$239,448	\$0
Public Safety				
APD 388 VIC Storage	Close Out	*	\$0	\$0
VIC Video Wall Replacement	Close Out	*	\$399,002	\$0

Project Name	Project Status	Legislated?	\$ Spent	Remaining \$ Encumbered
APD 394 Operation Shield CCTV Expansion	Construction Procurement	*	\$720,725	\$5,657
VIC Network Upgrades	Construction Procurement	*	\$21,795	\$2,445
Public Safety Program Management Support			\$487,263	\$45,451
Citywide VIC Salaries			\$74,952	\$0
Vertical Program Soft Costs				
Municipal Facilities General Administration			\$1,308,295	\$265,783
Program Management Salaries			\$547,965	\$0

Notes: *ADA/Sidewalks, Public Art, General Buildings, and Public Safety did not have individual projects listed in the legislation

Some projects have an amount shown of \$0—these projects were listed in the financial documentation with \$0 spent and/or encumbered. Other projects have no amount shown at all—these projects were not listed in the financial documentation.

Source: Resolution 15-R-3527, report from Renew Atlanta/TSPLOST scheduler, Renew Atlanta Financial Activity Summaries, and Oracle

Exhibit 12: Completed and Currently Active Local Renew Atlanta Projects as of July 31, 2018

Project Name	Project Status	\$ Spent	Remaining \$ Encumbered
District 1 Horizontal Projects			
Glenwood LCI Match (Realignment at Moreland)	Design	\$342,999	\$186
Ayr St Roadway Construction	Design	\$78,792	\$16,219
Lyndale Dr. Roadway Construction	Unknown	\$28,261	\$75,246
Group 1A Resurfacing		\$182,499	\$67,501
Gault Street	Close Out		Group 1A Resurfacing
Federal Terrace	Close Out		Group 1A Resurfacing
Group 1B Resurfacing		\$545,871	\$0
Avondale Avenue	Construction		Group 1B Resurfacing
Gilbert Street	Construction		Group 1B Resurfacing
Hemlock Circle	On Hold		Group 1B Resurfacing
Marion Avenue	Construction		Group 1B Resurfacing
Francis Avenue	Construction		Group 1B Resurfacing
Rosalia Street	Construction		Group 1B Resurfacing
Eloise Street	On Hold		Group 1B Resurfacing
Hansell Street	Construction		Group 1B Resurfacing
District 1 Vertical Projects			
AFR Station 2	Construction Procurement	\$51,336	\$19,776
AFR Station 10	Construction Procurement	\$292,997	\$3,453
Grant Park Pool	Construction	\$66,157	\$28,751
Georgia Hill Facility	Construction Procurement	\$0	\$16,456
District 2 Horizontal Projects			
Little 5 Points CID Improvements	Design	\$0	\$84,945
Downtown CID Improvements	Activation	\$0	\$0
Downtown Neighborhood Improvements	Activation	\$0	\$0
Midtown CID Improvements	Construction	\$0	\$0
Inman Park Neighborhood Improvements	Design	\$0	\$0
Midtown Neighborhood Improvements	Construction Procurement	\$0	\$458,000
Poncey-Highland Neighborhood Improvements	Construction Procurement	\$58,646	\$399,354
Old Fourth Neighborhood Improvements	Design	\$0	\$0
Candler Park Neighborhood Improvements	Construction	\$213,427	\$96,173
CD2 Transportation Salaries		\$205	\$0
District 2 Vertical Projects			
AFR Station 12	Construction Procurement	\$126,743	\$4,424
Central Park	Construction Procurement	\$42,423	\$63,279
Candler Park	Construction	\$0	\$130,552
Goldsboro Park	Construction Procurement	\$0	\$0
District 3 Horizontal Projects			
Hirsch Street Roadway Construction	Design	\$78,599	\$22,515
8th Street, Phase 1 Resurfacing	Construction	\$132,435	\$6,344
CD-3 Roadway Resurfacing		\$0	\$1,341,406
18th Street	Construction Under Contract		CD-3 Roadway Resurfacing
Aurora Avenue	Construction Under Contract		CD-3 Roadway Resurfacing
Morehouse Dr	Construction Under Contract		CD-3 Roadway Resurfacing
Sunset Avenue	Construction Under Contract		CD-3 Roadway Resurfacing
Travis Street	Construction Under Contract		CD-3 Roadway Resurfacing
Verbena St	Construction Under Contract		CD-3 Roadway Resurfacing
Whitaker Circle	Construction Under Contract		CD-3 Roadway Resurfacing
Whitaker Street	Construction Under Contract		CD-3 Roadway Resurfacing
District 3 Vertical Projects			
AFR Station 1	Construction	\$15,196	\$472,607
AFR Station 11	Construction Procurement	\$52,906	\$3,573
AFR Station 16	Design	\$69,395	\$76,944
District 4 Horizontal Projects			
CD-4 Roadway Resurfacing		\$344,881	\$423,065
McAfee Street	Construction Under Contract		CD-4 Roadway Resurfacing
Mims Street	Construction Under Contract		CD-4 Roadway Resurfacing
Muse Street	Construction		CD-4 Roadway Resurfacing

Project Name	Project Status	\$ Spent	Remaining \$ Encumbered
Pine Street	Construction Under Contract		CD-4 Roadway Resurfacing
Richland Road	Construction		CD-4 Roadway Resurfacing
York Avenue	Construction		CD-4 Roadway Resurfacing
District 4 Vertical Projects			
AFR Station 14	Design	\$56,171	\$156,031
AFR Station 17	Design	\$90,372	\$46,883
Dunbar Facility	Close Out	\$90,416	\$21,774
Oakland City Rec. Center at Rev. James Orange Park	Construction Procurement	\$0	\$0
West End Recreation Center	Construction Procurement	\$0	\$0
District 5 Horizontal Projects			
Krog Street Tunnel Lighting	Construction Procurement	\$8,916	\$8,203
East Lake Park Parking Lot	Design	\$0	\$0
Wade Ave Roadway Construction	Design	\$72,738	\$15,362
Braeburn Roadway Construction	Design	\$77,596	\$26,213
3rd Ave Resurfacing	Construction Procurement	\$0	\$0
Tye Street Sidewalks	Construction	\$0	\$113,000
470 Flat Shoals - ADA Ramps and Crosswalk	Close Out	\$0	\$21,840
Edgewood Sidewalk	Activation	\$0	\$0
District 5 Vertical Projects			
AFR Station 4	Construction Procurement	\$66,942	\$8,037
Lang Carson Rec Center	Construction Procurement	\$83,650	\$6,570
Lake Claire Park	Close Out	\$591,195	\$0
District 6 Horizontal Projects			
Westminster Dr Roadway Construction	Design	\$65,328	\$19,099
Piedmont Rd Resurfacing	Construction Procurement	\$0	\$0
Johnson Rd Pedestrian Improvements	Activation	\$0	\$0
Lenox Rd Pedestrian Improvements	Activation	\$0	\$0
Sheridan Rd. NE ADA/Sidewalks	Construction	\$14,316	\$48,784
CD6 Local Group 2 Resurfacing		\$0	\$788,274
North Morningside Resurfacing	Construction Under Contract		CD6 Local Group 2 Resurfacing
Westminster Dr	Construction Under Contract		CD6 Local Group 2 Resurfacing
District 6 Vertical Projects			
AFR Station 19	Design	\$9,329	\$13,294
AFR Station 29	Design	\$63,090	\$6,159
Goldsboro Park	Construction Procurement	\$0	\$0
Lenox Wildwood	Construction Procurement	\$23,829	\$15,615
McClatchey Park	Construction Procurement	\$21,652	\$73,335
District 7 Horizontal Projects			
Wieuca/Phipps	Unknown	\$1,225	\$0
Lee Circle Roadway Construction	Unknown	\$19,537	\$156,140
Old Ivy Rd Pedestrian Improvements	Activation	\$0	\$0
CD7 Local Group 2 Resurfacing		\$0	\$419,408
N. Ivy Rd Resurfacing	Construction Under Contract		CD7 Local Group 2 Resurfacing
Mountain Way Resurfacing	Unknown		CD7 Local Group 2 Resurfacing
District 7 Vertical Projects			
AFR Station 21	Design	\$88,939	\$39,090
AFR Station 3	Unknown	\$63,152	\$19,405
Peachtree Hills Recreation Center	Construction Procurement	\$24,611	\$3,922
District 8 Horizontal Projects			
West Wieuca Road, Path/Sidewalk Widening	Design	\$0	\$0
Spring Lake Court Resurfacing	Close Out	\$20,097	\$9,353
Group 8A		\$550,885	\$858,485
Howell Mill Resurfacing	Construction		Group 8A
Margaret Mitchell Drive Resurfacing	Construction		Group 8A
Peachtree Battle Ave Resurfacing	Construction		Group 8A
CD8 Sidewalks Curbing & ADA		\$66,442	\$20,570
West Paces Ferry Rd.	Construction		CD8 Sidewalks Curbing & ADA
Moore's Mill Rd.	Close Out		CD8 Sidewalks Curbing & ADA

Project Name	Project Status	\$ Spent	Remaining \$ Encumbered
District 8 Vertical Projects			
AFR Station 26	Construction Procurement	\$78,455	\$3,845
AFR Station 27	Close Out	\$14,241	\$340
Chastain Pool	Close Out	\$316,913	\$0
Chastain Arts Center	Design Procurement	\$0	\$11,604
District 9 Horizontal Projects			
6th St Roadway Construction	Design	\$78,710	\$16,248
Ford St Roadway Construction	Design	\$94,245	\$22,970
James Dr / 5th St Roadway Construction	Design	\$139,979	\$45,437
Marktwo Place Roadway Construction	Design	\$66,597	\$23,105
Newman Place Roadway Construction	Design	\$59,719	\$18,540
Main Street Roadway Construction	Design	\$49,576	\$23,206
OldKnow Drive Sidewalk - North	Activation	\$0	\$0
District 9 Vertical Projects			
AFR Station 8	Design	\$219,598	\$13,451
AFR Station 23	Construction	\$12,523	\$58,083
AFR Station 38	Design	\$39,656	\$602
AFR Station 28 Pavilion	Design Procurement	\$26,547	\$59,711
English Park Recreation	Construction Procurement	\$35,914	\$3,982
District 10 Horizontal Projects			
Alvarado Terrace Resurfacing	Close Out	\$42,591	\$24,882
Ardley Road Resurfacing	Close Out	\$53,877	\$13,990
Brownlee Place Resurfacing	Close Out	\$25,463	\$7,819
Camrose Way Resurfacing	Close Out	\$35,829	\$8,433
Cedar Island Drive Resurfacing	Close Out	\$38,347	\$30,662
Derry Avenue Resurfacing	Close Out	\$75,138	\$49,441
Elmtree Drive Resurfacing	Close Out	\$38,926	\$28,552
Emerald Court Resurfacing	Close Out	\$31,583	\$0
Howell Terrace Resurfacing	Close Out	\$28,278	\$22,837
La Salle Way Resurfacing	Close Out	\$23,521	\$17,267
Larchwood Street Resurfacing	Close Out	\$78,834	\$22,352
Mays Crossing Resurfacing	Close Out	\$69,302	\$4,177
Redbud Lane Resurfacing	Close Out	\$80,811	\$4,452
Rutgers Drive Resurfacing	Close Out	\$31,406	\$1,425
Stokes Avenue Resurfacing	Close Out	\$111,661	\$55,868
Valleydale Drive Resurfacing	Close Out	\$62,855	\$26,607
Waterford Road Resurfacing	Close Out	\$111,741	\$1,643
Brownlee Road Resurfacing	Close Out	\$103,200	\$31,791
Burton Road Resurfacing	Close Out	\$278,093	\$20,348
Fleetwood Circle Resurfacing	Close Out	\$53,066	\$0
Hazelwood Dr. Resurfacing	Close Out	\$108,679	\$19,698
Lynhurst Drive Resurfacing	Close Out	\$480,658	\$145,342
South Gordon Resurfacing	On Hold	\$434,719	\$0
Howell Drive Resurfacing	Close Out	\$142,108	\$23,542
Delmar Lane Resurfacing	Close Out	\$237,367	\$37,607
Hemphill School Rd Resurfacing	Construction	\$122,756	\$9,448
English Circle Resurfacing	Unknown	\$0	\$31,829
West Kildare Avenue Resurfacing	Unknown	\$0	\$72,944
Fairburn Road NW Resurfacing	Close Out		
Collier Drive Resurfacing	Close Out		
Lynhurst Drive Pedestrian Improvements	Close Out		
District 10 Vertical Projects			
AFR Station 9	Design Procurement	\$82,772	\$1,162
AFR Station 25	Construction	\$95,299	\$80,031
Collier Heights Recreation Center	Construction	\$0	\$99,746
District 11 Horizontal Projects			
Regency Center Drive Resurfacing	Close Out		
Regency Crest Court Resurfacing	Close Out		
Straton Trace Resurfacing	Close Out		

Project Name	Project Status	\$ Spent	Remaining \$ Encumbered
Regency Crest Drive Resurfacing	Close Out		
Group 11A Resurfacing		\$249,544	\$456
East Court Drive	Close Out		Group 11A Resurfacing
Jewel Drive	Close Out		Group 11A Resurfacing
Landrum Drive	Close Out		Group 11A Resurfacing
Glennhurst Lane	Close Out		Group 11A Resurfacing
Regency Park Drive	Close Out		Group 11A Resurfacing
Park Center Drive	Close Out		Group 11A Resurfacing
Group 11B (Guilford Forest)		\$1,084,307	\$324,809
Beaver Falls Place Resurfacing	Closed		Group 11B (Guilford Forest)
Forest Overlook Drive Resurfacing	Close Out		Group 11B (Guilford Forest)
Forest Overlook Trail Resurfacing	Close Out		Group 11B (Guilford Forest)
Guilford Forest Drive Resurfacing	Close Out		Group 11B (Guilford Forest)
Guilford Forest Lane Resurfacing	Close Out		Group 11B (Guilford Forest)
Hamden Forest Drive Resurfacing	Close Out		Group 11B (Guilford Forest)
Hamden Forest Trail Resurfacing	Close Out		Group 11B (Guilford Forest)
New Britain Drive Resurfacing	Close Out		Group 11B (Guilford Forest)
Overlook Court Resurfacing	Close Out		Group 11B (Guilford Forest)
Hamden Trace Resurfacing	Close Out		Group 11B (Guilford Forest)
Jewel Court Resurfacing	Close Out		Group 11B (Guilford Forest)
Bethany Forest Drive Resurfacing	Close Out		Group 11B (Guilford Forest)
Willowood Lane Resurfacing	Close Out		Group 11B (Guilford Forest)
New Haven Court Resurfacing	Close Out		Group 11B (Guilford Forest)
Forest Crossing Drive Resurfacing	Close Out		Group 11B (Guilford Forest)
Guilford Forest Dr. ADA/Sidewalks	Close Out		Group 11B (Guilford Forest)
Group 11C Resurfacing		\$138,888	\$317,822
Fairburn Rd - Phase 3	Construction		Group 11C Resurfacing
Group 11D Resurfacing		\$568,159	\$237,629
Bent Creek Way	Construction		Group 11D Resurfacing
Fairway Circle	Construction		Group 11D Resurfacing
Niskey Lake Road Phase 1	On Hold		Group 11D Resurfacing
Niskey Lake Road Phase 2	Construction		Group 11D Resurfacing
District 11 Vertical Projects			
AFR Station 5	Design Procurement	\$37,445	\$1,249
AFR Station 31	Close Out	\$17,805	\$13,775
APD Zone 4	Design	\$0	\$0
William Walker (Ben Hill) Recreation Center	Design	\$8,779	\$98,419
Adams Park	Construction Procurement	\$0	\$0
District 12 Horizontal Projects			
Group 12A		\$253,971	\$304,361
Ardwick Court Resurfacing	Close Out		Group 12A
Litherland Court Resurfacing	Close Out		Group 12A
Little Hampton Court Resurfacing	Close Out		Group 12A
Oakshire Way Resurfacing	Close Out		Group 12A
Group 12B Resurfacing		\$1,916,548	\$546,653
Sylvan Rd Resurfacing	Construction		Group 12B Resurfacing
Brookline Street	Construction		Group 12B Resurfacing
Springdale Place	Construction		Group 12B Resurfacing
Springdale Road	Construction		Group 12B Resurfacing
Bagwell Drive	Construction		Group 12B Resurfacing
Bicknell Street	Construction		Group 12B Resurfacing
Polar Rock Road	Construction		Group 12B Resurfacing
Gayles Court	Construction		Group 12B Resurfacing
King Smith Road Phase 1	Construction		Group 12B Resurfacing
Stanton Road	Construction		Group 12B Resurfacing
Empire Way	Construction		Group 12B Resurfacing
Hollow Tree Lane	Construction		Group 12B Resurfacing
Disrict 12 Vertical Projects			
AFR Station 20	Design	\$49,848	\$11,664

Project Name	Project Status	\$ Spent	Remaining \$ Encumbered
AFR Station 30	Design Procurement	\$13,811	\$19,594
AFR Station 34	Unknown	\$7,601	\$24,244
Rosel Fann Community Center	Construction	\$19,440	\$515,000

Note: Some projects have an amount shown of \$0—these projects were listed in the financial documentation with \$0 spent and/or encumbered. Other projects have no amount shown at all—these projects were not listed in the financial documentation.

Source: Report from Renew Atlanta/TSPLOST scheduler, Renew Atlanta Financial Activity Summaries, and Oracle